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<td>CIVIC INFRASTRUCTURE WORKSHEETS</td>
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## 2016 SUMMIT
Thursday, December 15, 2016

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<tr>
<th>Time</th>
<th>Event</th>
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<tr>
<td>8:15 am - 8:45 am</td>
<td><strong>REGISTRATION AND SIGN-IN</strong>&lt;br&gt;Collaborative Civic Art Project, Sponsored by Unconventional</td>
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<tr>
<td>8:45 am - 9:45 am</td>
<td><strong>OPENING: SETTING THE TABLE FOR GREATER MIAMI CIVIC ADVANCE</strong>&lt;br&gt;- Greater Miami Civic Showcase examples - Curated multi-sector breakout conversations over breakfast on the 6th Floor</td>
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<tr>
<td>9:45 am - 10:00 am</td>
<td><strong>WELCOME AND AGENDA REVIEW</strong>&lt;br&gt;Commissioner Daniella Levine Cava, Miami-Dade County; Bob Jones, FCRC Consensus Center</td>
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<td>10:00 am - 10:30 am</td>
<td><strong>PANEL: WHY IS CIVIC ENGAGEMENT AND ADVANCE IMPORTANT NOW FOR GREATER MIAMI?</strong>&lt;br&gt;- Todd Greene, Vice President, Federal Reserve Bank of Atlanta; Commissioner Daniella Levine Cava, Miami-Dade County; Patrick Morris, Community Affairs Officer, Wells Fargo; and Charisse Grant, Senior Vice President for Programs, Miami Foundation</td>
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<tr>
<td>10:30 am - 10:45 am</td>
<td><strong>Break</strong>&lt;br&gt;Collaborative Civic Art Project, Sponsored by Unconventional</td>
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<td>10:45 am - 11:30 am</td>
<td><strong>KEYNOTE: TAKING STOCK OF WHAT WE KNOW ABOUT CIVIC HEALTH</strong>&lt;br&gt;- Wendy Spencer, CEO, Corporation for National and Community Service&lt;br&gt;Q &amp; A</td>
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<tr>
<td>11:30 am - 12:30 pm</td>
<td><strong>PANEL: “MONEYBALL” AND CIVIC ADVANCE: MOVING THE NEEDLE ON MEASURING CIVIC ADVANCE IN GREATER MIAMI</strong>&lt;br&gt;- Dr. Robin Bachin, Assistant Provost and Jorge Damian de la Paz, Program Manager, Office of Civic and Community Engagement, University of Miami; Anthony Williams, Special Projects Director, Bendixen &amp; Amandi International; Rebekah Monson, Vice President, Product, New Tropic; Stuart Kennedy, Our Miami, Miami Foundation&lt;br&gt;Q &amp; A</td>
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12:30 pm-1:00 pm | **Boxed Lunch** - Collaborative Civic Art Project, Sponsored by Unconventional

1:00 pm-1:30 pm | **KEYNOTE: CIVIC LESSONS FROM ELSEWHERE** - Gabriel Metcalf, President, CEO, SPUR (The Bay Area Planning & Urban Research Association): Models and lessons in developing multi-sector solutions to current and future challenges faced by cities.

1:30 pm-2:00 pm | **PANEL: RESPONSE – WHAT ARE THE LESSONS AND MODELS WE SHOULD CONSIDER?** - John Oxendine, CEO Blackstar; Dacia Steiner, Center for Social Change – Community Building Institute; James Murley, CRO, Office of Resilience, Miami Dade County

2:00 pm-2:15 pm | **Break** - Collaborative Civic Art Project, Sponsored by Unconventional

2:15 pm-4:30 pm | **MODERATED DIALOGUE: WORKING TOGETHER TO ADVANCE THE CIVIC INFRASTRUCTURE IN GREATER MIAMI**
- Carol C. Coletta, Senior Fellow, The Kresge Foundation American Cities Practice & Gabriel Metcalf, President, CEO, SPUR Shaping a Shared Language on Civic Infrastructure
- Bob Jones, FCRC Consensus Center, Session Facilitator
- Assessing Greater Miami’s Civic Capacity
- A Vision of Success
- How do we do it?
- Testing Support for One Table

4:30 pm-4:50 pm | **NEXT STEPS AND COMMITMENTS**
What commitments will individuals and organizations in the nonprofit, private and public sectors make to advance the One Table effort? What’s next?

4:50 pm-5:00 pm | **ACKNOWLEDGEMENTS, FINAL THOUGHTS & AND SUMMIT EVALUATION**

5:00 pm | **ADJOURN & RECEPTION: VENTURE CAFÉ GATHERING** - 6th Floor - On View - Collaborative Civic Art Project

6:30 pm-7:30 pm | **THURSDAY NIGHT GATHERING – VENTURE CAFÉ**
On December 15, 2016, the Greater Miami Civic Advance Initiative will host the **2016 One Table, Many Sectors Summit**. The summit is a focused, interactive event which will convene representatives from the public, private and non-profits sectors with the intention of crafting a meaningful and lasting collaboration to advance civic engagement in our community. Building on successful civic advance examples in Miami and elsewhere, participants will consider strategies for local approaches and test support for an ongoing platform for civic reflection, information and tool sharing and the promotion of collective impact collaboration on civic advance throughout Greater Miami.

The One Table approach seeks to build a resilient civic infrastructure where leaders and change makers from across sectors and jurisdictions formally convene and work together to define and create shared understanding of the complex challenges facing Greater Miami. Experience in Greater Miami suggests that project level interventions owned and implemented by one sector will not create the hoped for impacts at scale. The work of this table will be hard as they will address changes within and between them and grapple with the resulting tension, address disagreements and figure out a shared path forward. By building upon and increasing the existing civic capacity, the sectors can work together to create solutions.

**SUMMIT OBJECTIVES**

- To set the Table by reviewing Greater Miami Civic Showcase examples;
- To review sector perspectives on why civic advance is important now in Greater Miami;
- To take stock of what we know about civic health and consider ways to measure it in Greater Miami;
- To consider civic models and lessons from elsewhere;
- To consider the current civic infrastructure and capacity, envision, identify strategies and test support for a successful One Table in Greater Miami; and,
- To clarify next steps and commitments.

**BACKGROUND**

The Miami Metropolitan Statistical Area (MSA) ranks the worst in the nation for measured levels of civic involvement (Source: Corporation for National and Community Service, using 51 largest MSAs, 2014). Civic involvement is a key indicator of quality of life and of economic prosperity, with a direct influence on job creation and opportunity, economic redevelopment, and unemployment rates. Communities with strong civic involvement are more vital, resilient and successful.

The One Table approach is designed to understand and address the issues underlying Miami’s low civic standing and enhance our
collective civic capacity to find shared solutions for threshold community issues. It will do so by setting “one table” where the non-profit, public and private sectors can work together to create, leverage and sustain an enabling environment for civic engagement and collaborative leadership. Experience elsewhere has demonstrated that the active engagement and collaboration among the public, non-profit and private sectors improve economic health, good governance and quality of life of the community.

The 2016 Summit is the culmination of a series of planning and brainstorming conversations convened by the Alleghany Franciscan Ministries including public, private and non-profit civic, educational and philanthropic organizations.

CONTACT  onetablemiami@gmail.com

DOCUMENTS  http://consensus.fsu.edu/Civic-Advance/greater_miami_summit.html
### CIVIC ENGAGEMENT

“Civic engagement means working to make a difference in the civic life of our communities and developing the combination of knowledge, skills, values and motivation to make that difference. It means promoting the quality of life in a community, through both political and non-political processes.” - Thomas Ehrlich, Stanford University

“Civic engagement and volunteering is the new hybrid health club for the 21st century—it’s free to join and miraculously improves both your health and the community’s...” – Harvard Kennedy School, Saguaro Institute

### CIVIC HEALTH

“Civic health is a community’s capacity to work together to resolve collective problems.” - Greater Seattle Civic Health Index

“The degree to which a whole community involves its people and organizations in addressing its problems.” - Peter Levine, Tufts University

“It represents a community’s capacity to work together to resolve collective problems. It is defined by the degree to which people trust each other, help their neighbors, and interact with their government.” – Corporation for National and Community Service

### CIVIC LIFE

“The term "civic life," which can be used interchangeably with "civic engagement," [and] generally includes activities that build on the collective resources, skills, expertise, and knowledge of citizens to improve the quality of life in communities. [These include] activities classified as service, social connectedness, participating in a group, connecting to information and events, and political action.” - Corporation for National and Community Service

### CIVIC RENEWAL

"Efforts to increase the prevalence, equity, quality, and impact of civic engagement. Attending a public meeting is civic engagement, but making such meetings work better for the whole community is civic renewal.” - Peter Levine, Tufts University

### CIVIC ADVANCE

“Civic advance is multi-sector collaboration that seeks to accelerate civic improvement and harness civic engagement allowing communities to prosper.” – Florida Civic Advance
ALLEGHANY FRANCISCAN MINISTRIES
http://afmfl.org/

Allegany Franciscan Ministries is a non-profit Catholic organization, guided by this mission and rooted in the tradition and vision of the Franciscan Sisters of Allegany. We provide grants and work with community partners in three regions of Florida formerly served by the Sisters’ hospitals: Miami-Dade County, Palm Beach, Martin and St. Lucie Counties, and the Tampa Bay area of Hillsborough and Pinellas Counties. Since awarding its first grant in 1998, Allegany Franciscan Ministries has invested over $72 million to over 1,300 organizations serving those most in need in these communities. In addition to awarding grants, our staff and volunteers work collaboratively with community partners and other funders to promote physical, mental, spiritual, societal, and cultural health and well-being in the communities we serve.

THE CENTER FOR SOCIAL CHANGE
http://www.4socialchange.org/

The Center for Social Change (C4SC) houses Miami’s coworking space and community environment for mission-driven leaders and organizations including nonprofits and social entrepreneurs. With affordable workspace options, meeting spaces, and access to events and educational opportunities, we provide a community of support in which to work, connect, innovate, and learn. Together, we’re part of a global movement of social innovators and entrepreneurs who are creating systemic solutions to the world’s most critical problems. We believe that our planet’s seemingly insurmountable problems can be solved if everyone commits to being the solution, and we work collaboratively to innovate and create lasting, meaningful change. C4SC members and staff develop their own community initiatives, contribute time to community projects, and participate in local events to grow our network and build collaborative relationships.
CAMBRIDGE INNOVATION CENTER
http://miami.cic.us/
CIC’s mission is to change the world through innovation by developing ecosystems that allow exceptional entrepreneurs to create new products and companies better and faster. We do this by providing infrastructure (high quality, flexible office space) and by actively building startup communities in the premium locations of future-focused cities.

THE FEDERAL RESERVE BANK OF ATLANTA
https://www.frbatlanta.org/
The Federal Reserve Bank of Atlanta is part of the central bank of the United States. The Federal Reserve System—the Fed, as it is often called—consists of twelve Reserve Banks located around the country and the Board of Governors in Washington, D.C. The Atlanta Fed territory covers the Sixth Federal Reserve District, which includes Alabama, Florida, and Georgia, and portions of Louisiana, Mississippi, and Tennessee. At the Federal Reserve Bank of Atlanta, we embrace diversity and inclusion as essential to who we are. We rely on the unique individual talents, expertise, and valued perspectives of our employees as well as those of external stakeholders to carry out our mission as part of the nation’s central bank.

WELLS FARGO BANK
https://www.wellsfargo.com/about/corporate-responsibility/
Wells Fargo & Company (NYSE: WFC) is a diversified, community-based financial services company with $1.9 trillion in assets. Founded in 1852, Wells Fargo provides banking, insurance, investments, mortgage, and consumer and commercial financial services through more than 8,600 locations, 13,000 ATMs, online (wellsfargo.com), and mobile devices. Corporate Social Responsibility (CSR) is rooted in a culture of caring for our communities that has guided our company’s growth and success for more than 160 years. To continue to succeed as a financial services company, we must address the social, economic, and environmental challenges of our time and strengthen the communities in which we operate for future and current generations.
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<tr>
<th>Sponsor Name</th>
<th>Description</th>
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<tr>
<td>JOSEPH H. AND FLORENCE A. ROBLEE FOUNDATION</td>
<td>The Joseph H. and Florence A. Roblee Foundation is dedicated to promoting change by supporting organizations that address significant social issues, improve quality of life, and help individuals fulfill their potential. The foundation arises out of a Judeo-Christian framework and values ecumenical endeavors. The Foundation particularly supports programs which work to break down cultural, racial, ethnic, religious, and sexual barriers. It supports projects designed to elevate children as a societal priority.</td>
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<td>VENTURE CAFÉ MIAMI</td>
<td>Venture Café Miami helps innovators by enhancing and accelerating the growth of innovation in Miami through high-impact programming and events and by creating intentional spaces for entrepreneurial individuals and organizations to gather, connect, and build relationships. Venture Café Miami is a member of a global network, with partner organizations in Boston/Cambridge, Massachusetts, St. Louis, Missouri, and Rotterdam, Netherlands.</td>
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<tr>
<td>UNIVERSITY OF MIAMI OFFICE OF CIVIC &amp; COMMUNITY ENGAGEMENT</td>
<td>The Office of Civic and Community Engagement (CCE) fosters university-community collaboration by engaging the university’s academic resources in the enrichment of civic and community life in our local, national, and global communities. Our goals include developing new courses in which community-based partnerships are central to course learning outcomes; enhancing existing courses by integrating community engagement into the course curriculum; and creating new initiatives that bring multiple schools and disciplines together to work on shared community-based projects that promote positive social change. These courses and projects allow students to put theory into practice and understand the complexities of practical problem solving in real-world situations, thereby preparing them to be effective civic leaders.</td>
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<td>SABADELL UNITED BANK</td>
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<td><a href="https://www.sabadellunited.com">https://www.sabadellunited.com</a></td>
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<td>Headquartered in Miami, our operations are comprised of a nationally chartered bank, Sabadell United Bank, a wealth management division, Sabadell Bank &amp; Trust, and an international branch of our parent company, Banco Sabadell. We are owned by Banco Sabadell, a global banking institution founded in 1881 that is one of Europe’s oldest and most successful banks. Building upon our tradition of success, we have consistently expanded our presence in Florida and are proud to serve our clients as one of the state's largest banks. We currently have 25 locations and serve over 40,000 clients.</td>
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<th>UNITED WAY OF MIAMI-DADE</th>
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<td><a href="https://unitedwaymiami.org">https://unitedwaymiami.org</a></td>
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<td>We are on a mission to build a stronger Miami — a Miami where all children have the opportunity to learn and thrive, where families are financially secure and where people can live their lives to the fullest because they have the good health to do so — today and for generations to come.</td>
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<tr>
<th>MIAMI-DADE COUNTY COMMISSIONER DANIELLA LEVINE CAVA</th>
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<td><a href="http://www.miamidade.gov/district08/">http://www.miamidade.gov/district08/</a></td>
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<td>Daniella Levine Cava was elected in 2014 to serve as the Miami-Dade County Commissioner representing District 8, which includes Palmetto Bay, Cutler Bay, Homestead, and unincorporated areas of South Dade including Redland, Falls, Princeton, Naranja, Leisure City and parts of West Kendall.</td>
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<th>SOUTH FLORIDA COMMUNITY DEVELOPMENT COALITION</th>
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<tr>
<td><a href="http://southfloridacdc.org/">http://southfloridacdc.org/</a></td>
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<td>SFCDC’s mission is to expand the capacity of the community development field to develop affordable housing and economic opportunities for low and moderate income individuals while promoting collaborative, inclusive policy and practice to invest in people, neighborhoods and social capital throughout Miami-Dade County.</td>
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<th>CATALYST MIAMI</th>
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<td><a href="http://catalystmiami.org/">http://catalystmiami.org/</a></td>
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<td>Catalyst Miami’s mission is to develop and support individual leadership and strong organizations that work together to improve health, education, and economic opportunity in our community.</td>
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COMMUNITY BUILDING INSTITUTE
http://www.4socialchange.org/about/programs-and-initiatives/community-building-institute/

The CBI specializes in customized learning and development opportunities for communities-based groups and organizations, and local, state and federal government agencies. We work with you to develop a curriculum or design a project that can demonstrate that the community assets, the skills of local residents, the power of local associations, the resources of public, private and nonprofit institutions, and their physical and economic resources of local places are the key building blocks in sustainable urban and rural community revitalization efforts.

FCRC CONSENSUS CENTER, FLORIDA STATE UNIVERSITY
http://consensus.fsu.edu/

The FCRC Consensus Center serves as an independent public resource facilitating consensus solutions and supporting collaborative action. The Center was created by the Florida Legislature in 1987 and placed in our independent home at Florida State University. Many of our early successes were the result of mediating conflict to break impasse and gridlock on public issues. Today many of our projects focus on enhancing and documenting collaborative leadership and facilitating stakeholder planning that results in the implementation of consensus plans and actions. In hundreds of projects over the past 27 years, we have assisted public, private and NGO leaders, agencies and organizations on a wide array of national, state, regional and local issues. We have demonstrated that leaders, stakeholders and citizens with diverse perspectives can work together to move past their positions and differences and build common ground for consensus solutions.

THE CHILDREN’S TRUST
https://www.thechildrenstrust.org/

The Children's Trust is a dedicated source of revenue established by voter referendum to improve the lives of children and families in Miami-Dade County.
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<th>SPONSORS</th>
<th>UNCONVENTIONAL</th>
<th>BRIAN SERNA, VIDEOGRAPHY</th>
<th>CREATIVE CHI</th>
<th>GREATER MIAMI CHAMBER OF COMMERCE</th>
<th>FLORIDA CIVIC ADVANCE</th>
<th>PEOPLE HELPING EACH OTHER INC.</th>
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<td><a href="http://www.BeUnconventional.co">www.BeUnconventional.co</a></td>
<td>We connect purpose-driven businesses with the world's freshest artists. Our artists work alongside professional educators to produce projects and installations that bring joy and ingenuity to the most forward-thinking businesses. Each project is carefully designed to rejuvenate the people and relationships that make your company rock.</td>
<td>Event photography and videography</td>
<td>Creative Chi specializes in mindful branding for conscious businesses and products. We create authentic branding visuals with intuitive brandmarks, inspirational websites &amp; heartfelt promotional pieces. Creative Chi is passionate about supporting local non-profit programs. In its venture as a B-corp Creative Chi donates 10% of profits to local programs that improve the lives of children through art education and women's programs that empower and assist those most in need.</td>
<td>The Greater Miami Chamber of Commerce is the leader in business development and the voice of business in South Florida, representing more than 400,000 employees of member companies.</td>
<td>The Florida Civic Advance (FCA) is a new project to support and strengthen civic progress in Florida’s communities. The Florida Civic Advance is a collaborative initiative involving an emerging network of over 35 local, regional and statewide organizations, who believe civic matters and are committed to strengthening civic life.</td>
<td>People Helping Each Other strives to raise the economic, educational and social levels of the indigenous Africans and the African diaspora. We do that by focusing on community-based efforts including education, and sustainable businesses.</td>
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<td><a href="mailto:brian.serna001@mymdc.net">brian.serna001@mymdc.net</a></td>
<td><a href="mailto:sirena@createchi.com">sirena@createchi.com</a></td>
<td><a href="http://www.miamichamber.com">www.miamichamber.com</a></td>
<td><a href="http://consensus.fsu.edu/Civic-Advance/">http://consensus.fsu.edu/Civic-Advance/</a></td>
<td><a href="http://www.pheoglobal.org/">http://www.pheoglobal.org/</a></td>
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ROBERT M. JONES
Director
Florida Conflict Resolution Consortium (FCRC) Consensus Center, Florida State University
rmjones@fsu.edu

Robert M. Jones, J.D., has been the Director of the FCRC since 1991. He is highly respected nationally for his leadership in the field of collaboration and consensus building, serving on a number of national practitioner boards and committees. He has extensive experience and expertise in designing and facilitating large consensus building stakeholder collaboration processes from national standards teams in the electric industry to statewide and regional task forces and commissions. He has provided consultation to public, private and non profit organizations on assessing readiness for collaboration, strategic planning and building collaborative capacity. In the past he has mediated land-use, development and environmental and natural resource disputes. Prior to his work with the FCRC, Mr. Jones was a Senior Associate for eight years at the National Institute for Dispute Resolution, in Washington D.C., where he directed a national dispute resolution research grants program and administered programs in public policy mediation and professional education.

DANIELLA LEVINE CAVA
Commissioner District 8
Miami-Dade County
district8@miamidade.gov

Daniella Levine Cava was elected in 2014 to serve as the Miami-Dade County Commissioner representing District 8, which includes Palmetto Bay, Cutler Bay, Homestead, and unincorporated areas of South Dade including Redland, Falls, Princeton, Naranja, Leisure City and parts of West Kendall. Commissioner Levine Cava comes to elected office after having served as an advocate for South Florida residents and communities for over 30 years. Commissioner Levine Cava has helped thousands improve their standard of living and enter the middle class. She has created hundreds of jobs through programs such as Public Allies, ReServe, and internships throughout the nonprofit and government sectors. Hundreds of new civic leaders have graduated from Catalyst’s programs, including new immigrant leaders in Homestead. These graduates are now active members of school, community and civic life.
Carol Coletta is a senior fellow with The Kresge Foundation’s American Cities Practice. She is leading a proposed $40 million collaboration of foundations, nonprofits and governments to demonstrate the ways in which a connected set of civic assets – a civic commons – can yield increased and more widely share prosperity for cities and neighborhoods.

She formerly was vice president of Community and National Initiatives for the John S. and James L. Knight Foundation. She led the two-year start-up of ArtPlace, a public-private collaboration to accelerate creative placemaking in communities across the U.S. and was president and CEO of CEOs for Cities for seven years. She also served as executive director of the Mayors’ Institute on City Design, a partnership of the National Endowment for the Arts, U.S. Conference of Mayors and American Architectural Foundation. For nine years, she was host and producer of the nationally syndicated weekly public radio show Smart City, where she interviewed more than 900 international leaders in business, the arts and cities.

Todd Greene is vice president and leads the community and economic development department at the Federal Reserve Bank of Atlanta. Greene has oversight for research, policy, and outreach initiatives that promote inclusive economic growth with a focus on small business, housing, community and economic development finance, and human capital and workforce development in all or portions of Alabama, Florida, Georgia, Louisiana, Mississippi, and Tennessee. At a national level, Greene leads the Federal Reserve System’s human capital/workforce development working group in the community development function. He has published and presented on various economic and workforce development related topics and is the coeditor of the recent book Transforming U.S. Workforce Development Policies for the 21st Century. Previously, Greene was a member of the general faculty at Georgia Tech where he led various centers and programs related to applied economic development, including the Community Policy and Research Services group, the Center for Manufacturing Information Technology, and the Program in Science, Technology, and Innovation Policy.
| PATRICK MORRIS | Pat Morris is the Community Affairs Officer in South Florida for Wells Fargo. In this role, he is responsible for the management and implementation of corporate social responsibility projects and programs for South Florida, which include execution of community investments and team member volunteerism projects in the region. Prior to joining Wells Fargo, he served as Vice President of Community Affairs at Vista Health Plan and was the Vice President for Business Development at Sabadell United Bank. He also was the founder and CEO of Hands On Miami, and organization that engaged thousands on individuals in community service. He served for two years as the Chief Development Officer at the YMCA of Greater Miami. Active in community service, Morris is a member of the Board of Governors of the Greater Miami Chamber of Commerce and is a board member of the Coral Gables Good Government Initiative. Previously, he has served on numerous local nonprofit boards, including chair of the Make-A-Wish Foundation of Southern Florida, chair of the Association of Fundraising Professionals, the Nonprofit Committee for the Greater Miami Chamber of Commerce and the Governor’s Commission on Community and Volunteer Service. Pat is a past member of the Leadership Miami and Leadership Florida programs. He holds a Master of Business Administration in Marketing and a Bachelor of Arts in International Affairs from American University in Washington, DC. |
| CHARISSE GRANT | Charisse Grant is the Senior Vice President for Programs. She leads the Foundation’s grantmaking and leadership development programs. Charisse joined the Foundation in 1995 and has extensive community and nonprofit knowledge and experience helping donors and national funders achieve their philanthropic goals. Before joining the Foundation, she was a reporter for the Miami Herald newspaper covering a range of issues and graduated from the University of Missouri. She is a member of Leadership Florida Class XXIX, is an International Women’s Forum Fellow, served on the board of the Children’s Trust and the City of Miami Bond Oversight Board and worked as a volunteer teacher in southern Africa. |

**SPEAKERS**
WENDY SPENCER  
CEO  
Corporation for National and Community Service

Wendy Spencer began serving as Chief Executive Officer of the Corporation for National and Community Service (CNCS) on April 9, 2012, shortly after being nominated by President Obama and unanimously confirmed by the U.S. Senate. CNCS is a federal agency that administers AmeriCorps, Senior Corps, the Social Innovation Fund, and other programs that engage millions of Americans in national service and volunteering to solve problems for communities.

Under Spencer’s leadership, CNCS has launched new partnerships, including FEMA Corps, School Turnaround AmeriCorps, STEM AmeriCorps, Justice AmeriCorps, and Financial Opportunity Corps; increased the agency’s focus on veterans and military families; and overseen the national service response for many severe natural and man-made disasters.

Spencer’s efforts to engage elected officials include creating the annual Mayor and County Recognition Day for National Service, where 3,539 mayors and county officials express their appreciation for Senior Corps, AmeriCorps, and volunteerism in general.

ROBIN F. BACHIN, PHD
Assistant Provost for Civic & Community Engagement
Office of Civic & Community Engagement
University of Miami

Robin Bachin received her B.A. from Brandeis University and her M.A. and Ph.D. degrees from the University of Michigan. Her areas of research and teaching include American urban, environmental, immigration, and cultural history. Her award-winning first book, Building the South Side: Urban Space and Civic Culture in Chicago, 1890-1919, was published by the University of Chicago Press in 2004 (paperback 2008). Her current book project is Tropical Urbanism: Modernity, Exoticism, and the Creation of South Florida, 1890-1965. Bachin also has published numerous articles and delivered scholarly presentations on topics including universities and community engagement; urban planning and public space; sustainability and urban design; and the intersections of urban and environmental history. She is the Past President of the Society for American City and Regional Planning History, and has served on the Boards of Directors of the Urban History Association, the Miami Consortium for Urban Studies, the Coral Gables Museum, and the Urban Environment League of Greater Miami.
Jorge Damian de la Paz focuses on affordable housing and community development initiatives as a Program Manager at the Office of Civic and Community Engagement. Previously, Jorge was the Senior Policy Analyst at the Miami Coalition for the Homeless, leading an innovative affordable housing initiative called “Miami Homes for All.” He completed a Masters degree with honors in Philosophy and Public Policy at the London School of Economics and was a participant in the inaugural class of the Community Scholars in Affordable Housing program, co-sponsored by the University of Miami. A Miami native, Jorge was a 2013 Miami Foundation Public Space Challenge winner, a 2015 New Leaders Council Miami Fellow and the winner of the 2015 Rising Star Award at the South Florida Community Development Coalition (SFCDC) Awards for Excellence in Community Development.

Anthony Williams is the Special Projects Director at Bendixen & Amandi International, a Miami-based public opinion research and strategic communications consulting firm. The firm’s client list includes corporations, non-profit organizations, and political campaigns across the United States and around the world. He comes to the world of research after more than 15 years working in the government and non-profit sectors. Anthony is a Miami native and a graduate of the University of North Florida with a degree in Political Science.
REBEKAH MONSON
Vice President/Product
The New Tropic

Rebekah Monson is co-founder and VP of Product of WhereBy.Us, a local media startup that connects people to their cities through storytelling and experiences. Its first publication, The New Tropic, produces an email newsletter, original journalism and events in Miami that reached more than half a million curious locals in 2015. WhereBy.Us achieved profitability in its first year of operation. The company launched The Evergrey in Seattle in October and will scale to new markets in 2017. Before starting WhereBy.Us, Monson worked in many newsroom jobs, including reporter, editor, and design director. She also ran communications at the University of Miami School of Communication, where she pursued an M.F.A. in Interactive Media before leaving to start WhereBy.Us. She co-founded Code for Miami, a Code for America brigade of volunteers working to transform civic technology in Miami--Dade County, and Hacks/Hackers Miami, a local chapter of an international grassroots organization of journalists, designers and developers who are reinventing media.

STUART KENNEDY
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Stuart Kennedy is the Director of Program Strategy and Innovation at The Miami Foundation. He leads the Foundation’s civic leadership work focused on addressing critical quality of life issues in Miami-Dade County. In addition, he oversees the Our Miami Report, a biennial research platform examining the data, trends, indicators and stories behind Greater Miami’s biggest challenges and opportunities, and the Public Space Challenge, a contest for the community’s best ideas to improve, create and activate public spaces. Prior to joining the Foundation, Stuart was the Program Associate at the John S. and James L. Knight Foundation working with the local and national Arts programs. He graduated from the University of Colorado at Boulder with a double major in International Affairs and Spanish and Portuguese Language and Culture.
Gabriel Metcalf is the president and CEO of SPUR. He is responsible for defining the overall vision and strategy for the organization and has led SPUR through a major expansion of its work. Gabriel has authored or co-authored such notable articles as "The Northern California Megaregion," "Democracy and Planning," "The San Francisco Exodus" and "The Great Dithering." He is also the author of Democratic by Design: How Carsharing, Co-ops, and Community Land Trusts are Reinventing America (St. Martin’s Press, 2015). A co-founder of City CarShare and the San Francisco Housing Action Coalition, Gabriel serves on numerous boards and commissions. A frequent writer and speaker on planning and policy topics, he earned a Master’s degree in city and regional planning from the University of California, Berkeley College of Environmental Design.

John Oxendine is chairman, president and CEO of Blackstar, LLC; he has been an entrepreneur, operator, investor, and lender in the communications industry for over 30 years. From June 2008 through January 2009, Oxendine served as interim CEO and a member of the board of Equity Media Holdings Corp., and he earlier served as chairman, president and CEO of Blackstar Communications – a company he formed in 1987 that acquired, owned and successfully operated commercial television stations in the U.S. Mr. Oxendine is the recipient of numerous awards and honors, including the John Hay Whitney Fellowship while at Harvard University, and was inducted in the Hunter College Alumni Hall of Fame. He served on many professional and civic boards, including the Medlantic Healthcare Group (Washington Hospital Center), Family and Child Services of Washington, DC, the Interracial Council for Business Opportunity (ICBO), the Minority Media and Telecommunications Council (MMTC), the Monterey Institute of International Studies, The Washington Tennis Foundation, and the National Capitol Area YMCA. He also was a member of the boards of HSN, Inc., (now USA Networks, Inc.), a publicly traded company, Medical University of South Carolina Foundation for Research Development, Southwest Power Pool, Black Student Fund, Lockhart Group of Companies and Paxson Communications Corporation, a publicly traded company which owns 64 television stations. Mr. Oxendine is currently a member of the boards of the Palm Beach International Film Festival, Adopt-A-Classroom and the Palm Beach County Film and Television Institute.
Dacia Steiner, MPA, is the Director of the Community Building Institute at the Center for Social Change, Miami’s first community space and co-working environment that is dedicated to promoting collaborative, systemic solutions to social problems. Dacia has worked directly with local, national and international government agencies, public institutions and nonprofits to design community-based participatory research projects, and provided training and technical assistance to them on the implementation of those efforts. Her research and writing primarily focused on themes related to youth, aging, and international development. She has also taught university courses in several topic areas, including introductory community development, complex organization, the nonprofit sector, asset-based organizing, and teaching in urban communities. All of Dacia’s work emphasizes strengthening neighborhoods, engaging individuals, and connecting associations and institutions and other organizations through the design and implementation of asset-based community driven strategies.

James F. Murley was recently appointed Chief Resilience Officer for Miami Dade County by Mayor Carlos Gimenez. Miami-Dade County, in partnership with the Cities of Miami Beach and Miami, is now participating in the Rockefeller 100 Resilient Cities Program. Jim served as Secretary of the Department of Community Affairs under Governor Lawton Chiles and was appointed by Governor Charlie Crist to serve as Chair of the Florida Energy and Climate Commission. Previously he served as Executive Director of 1000 Friends of Florida, spent over 10 years with Florida Atlantic University overseeing research on urban and environmental issues and served as the Executive Director of the South Florida Regional Planning Council. He is former Vice-Chair of the Miami-Dade County Sea Level Rise Task Force and was recently appointed to the City of Miami Sea Level Rise Committee. He is a founding Board member of the American Society for Adaptation Professionals and a Fellow of the National Academy of Public Administration.
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Civic infrastructure enables citizens to connect with each other, solve problems, make decisions and build community in both physical and non-physical ways...to become a more sustainable, vibrant place to live.”

http://www.communitymatters.org/about-civic-infrastructure

“One of the core elements is the "one table approach” – building a resilient civic infrastructure where decision-makers from across sectors and jurisdictions formally convene and work together to define and address complex social problems...and work towards solutions that create impact at scale, rather than continuing project-level interventions owned by one sector.”

“As Ronald Heifetz writes, “the stakeholders themselves must create and implement the solution because the problem itself lies in their attitudes, priorities or behavior, and only a change within and between them will produce a solution.” The challenge is in structuring the table so that leaders can grapple with tension, address disagreements, and figure out a shared path forward.” - Tracey Ross, Senior Policy Analyst with the Poverty and Prosperity Program, Center For American Progress

WHAT DOES CIVIC INFRASTRUCTURE LOOK LIKE TO YOU?

A place to sketch out your thoughts while you are listening to the conversation.
What mechanisms for civic participation are currently missing in Miami?

What assets should be leveraged?

What recalibration of roles between the public, private, and philanthropic sectors may be needed to build a more effective civic infrastructure in Miami?
What would success look like if we build a multi-sector civic table?

What would success look like if we invested in improving Greater Miami’s civic infrastructure and created a multi-sector table?

What would each sector be doing differently?

What will it take to develop a multi-sector shared vision of civic success?
HOW DO WE DO IT?

Facilitated by Bob Jones FCRC
Consensus Center

Reflections by
Carol C. Coletta and Gabe Metcalf

What might a new One Table civic institution look like in Greater Miami?

What lessons learned from different models, examples/cities in today’s sessions should we apply to Greater Miami?

Should the One Table seek to do any of the following:

- Guide the development of a civic vision?
- Set civic goals, policy and strategy?
  - Support aligned civic activities?
- Establish and support shared civic measurement practices?
- Build public civic understanding and mobilize multi-sector funding?

What design criteria and principles should we consider in creating a One Table? E.g. governance & accountability, diversity of perspectives, organizational base, funding, etc.

How should a One Table be funded and sustained?
TESTING SUPPORT

Should we create and support a multi-sector One Table in Greater Miami for civic advance?

Circle your response and make note of your thoughts

YES
Because:

YES, BUT...
Agree with minor reservations which are:

ONLY IF...
Major reservations need to be addressed which are:

NO
Because: